WORLD NUCLEAR SYMPOSIUM | 2026

In Review

From Ambition to Action

9-11 September 2026
Hilton London Metropole
London, UK



Executive Statement



Dr Sama Bilbao y León
Director General,
World Nuclear Association

What an extraordinary week! World Nuclear Symposium 2026 demonstrated that nuclear has firmly entered an era of delivery. Over three days, leaders from government, industry, finance, technology and international organizations came together not only to discuss nuclear growth, but to advance the partnerships, investment frameworks, regulatory cooperation and supply chain solutions needed to achieve it.

Under our theme "From Ambition to Action", the message was clear: global ambition for nuclear energy is stronger than ever, and the focus is now on execution. Through the launch of the World Nuclear Outlook Report, the inaugural World Nuclear Investment Guide, and a program centered on practical action, the Symposium helped strengthen the momentum needed to turn commitment into projects, programs and ultimately into MWh.

When we meet again in 2027 we would like to showcase tangible progress. More projects on the path to construction. More investors incorporating nuclear into their investment plans. More sectors of the economy turning towards nuclear as a clean, reliable and affordable energy solution. More single projects expanding into sustained programs. And more countries and companies working together to unlock the benefits of nuclear energy around the world.

We need a mindset shift to match the scale of the opportunity. Nuclear can and must deliver energy that is affordable, clean and reliable to meet the future need. Thank you to everyone who joined us and helped make World Nuclear Symposium 2026 such a powerful meeting point for our industry. I look forward to seeing what we accomplish together before we meet again in 2027.

Symposium 2026 in numbers

Sessions

129 Speakers

29 Countries

36% C-Suite or Senior Government Representatives

Community

1,300+ Participants

684 Organizations

63 Countries

1059 B2B Meetings
arranged using our event app

22 Exhibitors

Digital Media

951m Est. Reach
of World Nuclear Symposium

1.7m Views

121k Followers

1526 Mentions

1.7k Livestream views

Press Coverage

40 Global Journalists on Site

30 Media Outlets

52 On-site Interviews Conducted

31 Mentions across top-tier and key trade Media

Finance Summit

Key Highlights



FINANCE SUMMIT | WORLD NUCLEAR SYMPOSIUM







Welcome and Opening Remarks: The Moment for Nuclear Finance is Now
Dr Sama Bilbao y León, Director General, World Nuclear Association; Grant Isaac, President and Chief Operating Officer Cameco; Marc Isabelle, Founder & Chief Executive Officer, european economics



Launching the World Nuclear Investment Guide: A New Resource for a New Era
Moderator - Dr Lola Infante, Senior Programme Lead on Economics and Finance, World Nuclear Association; Alejandro López Delgado, Managing Director, Infrastructure, La Caisse; Ananya Modi, Managing Director, Co-Head of Energy Financing, Rothschild & Co; Geoff Olynyk, Director, Strategy and Business Development, New Nuclear Growth, OPG; Mark Muldowney, Managing Director, Energy, Resources and Infrastructure, BNP Paribas

Photograph features contributors to the Advisory Board and Task Force of World Nuclear Investment Guide



From Announcements to Action: What Moved Nuclear Finance This Year?
Moderator - Claire Maden, Consultant Editor, World Nuclear News; Gaby Poirier, President, Operating Plants, Westinghouse Electric Company; Neil Cooper, Chief Financial Officer, Great British Energy – Nuclear (GBE-N)



The Scale of the Opportunity: Trillion-scale Reasons to Pay Attention
Moderator - Dr Matt Firla-Cuchra, Partner, KPMG; Amir Adnani, President and Chief Executive Officer, Uranium Energy Corp; Stefano Buono, Chief Executive Officer, Newcleo; Emmanuel Brutin, Director General, nucleareurope; Richard Ma, Executive Director, Energy, Infrastructure and Transition Investment Banking, CIBC Capital Markets; Chris Thiele, Co-Head of EMEA Energy, Power & Renewables, JP Morgan

In 30 seconds

The conversation has shifted from whether to invest in nuclear to setting up pipelines of investment-ready projects.

Capital is available, but the cost of capital and allocation of risk remain critical to getting projects to FID.

The World Nuclear Investment Guide, launched at the summit, provides practical tools to bring nuclear and finance communities closer together.

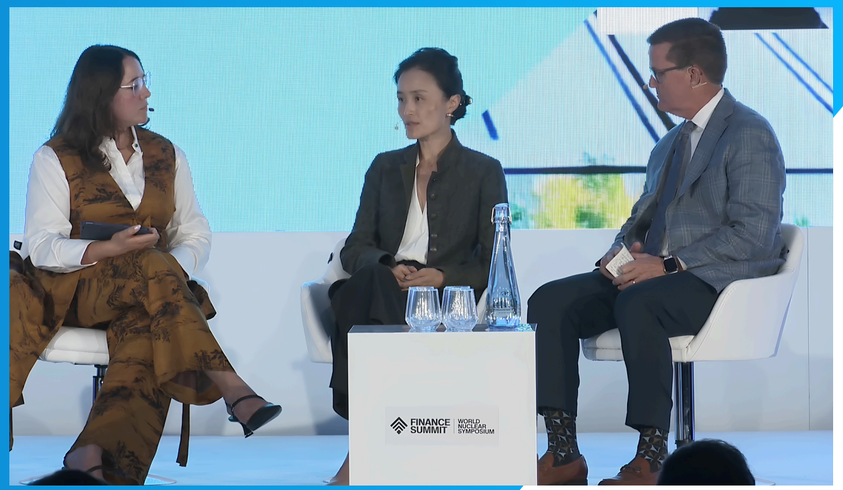
The opportunity extends across the nuclear value chain, with a potential $6 trillion super cycle ahead.

First-of-a-kind projects will still need government support and de-risking, while repeatable projects can help unlock private capital

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What Financial Institutions Must Know & What the Nuclear Industry Must Do to be Ready
Moderator - Charles Pybus, Director, Business & Investor Advisory, Arup; Alex Boyce, Managing Director, Head of Capital Solutions Group, Stifel; Ralph Ibendahl, Managing Director & Global Head of Energy Transition, RBC Capital Markets; Vakisasai Ramany, Senior Vice President, International Nuclear Development, EDF; Patrick Boultinghouse, Managing Director, Head of Energy, Power and Renewables Corporate Banking, BofA Securities, Inc.



Partnering for Power: How Energy Users Are Shaping Nuclear Development
Moderator - Raquel Heredia Silva, Senior Programme Lead for Strategic Partnerships, World Nuclear Association; Lucia Tian, Director of Advanced Energy Technologies, Google; Chad Eaton, Director of Government Affairs & Energy Policy, Nucor Corporation



The Public Sector as Catalyst: Enabler, Not Substitute to Private Finance
Moderator - Luba Kotzeva, Founder & Chief Executive Officer, Etara Partners; Taylor Childress, Senior Advisor, Energy and European Affairs, Export-Import Bank of the United States; Tushar Handiekar, Vice-President, Structured & Project Finance, Export Development Canada; Yvon Mompeyssin, Vice President of Business Development & Investment, ENEC



The Unfinished Agenda: What Still Needs to Happen and Who Needs to Do It?
Moderator - Dr Lola Infante, Senior Programme Lead on Economics and Finance, World Nuclear Association; Karen Pak Oppenheimer, Co-Executive Director, Oppenheimer Project; David Stearns, Senior Finance Advisor, World Nuclear Association; Georgios Kalpias CFA, Director, Infrastructure Finance, HSBC Bank plc; Serge Ekué, President, West African Development Bank; Lucia Tian, Director of Advanced Energy Technologies, Google

In 30 seconds

Energy users can play a catalytic role, using long-term offtake to help create financeable nuclear projects. Investors are looking for a visible long-term project pipeline and clearer routes to investment.

Stronger collaboration between developers, investors, governments, development banks and energy users is essential.

The next step is to turn growing investor interest into more projects reaching financial close and construction.

The goal is clear: make nuclear financeable at scale and mainstream it as an asset class.

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Executive Plenary

Key Highlights

WORLD NUCLEAR SYMPOSIUM | 2026



Day 1

Nuclear momentum is translating into record generation, record new build and growing government support.

The message from industry leaders was clear: the sector has trust, but now needs to deliver.

Programme-scale construction, standardised designs and fleet-based approaches can turn ambition into repeatable delivery.

AI, advanced technologies and industrialisation are opening new opportunities across the nuclear value chain.

Nuclear is becoming part of the conversation in new markets, from shipping and data centres to Africa's energy future.

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Welcome and Opening Remarks: The Scale of the Opportunity
Moderator - Nisha Pillai, Journalist; Johan Svenningsson, Chief Executive Officer, Uniper Sweden; Dr Sama Bilbao y León, Director General, World Nuclear Association







Special Keynote Address - Powering Prosperity: A Vision for the Future
HE Faure Essozimna Gnassingbe, President of the Council, Republic of Togo
Expanding the Global Frontiers for Nuclear
Arsenio Antonio Domínguez Velasco, Secretary General, International Maritime Organization (IMO); Lord Norman Foster, Founder and Executive Chairman, Foster + Partners





Keynote: Nicolas Maes, Chief Executive Officer, Orano
Set for Success
Dr Sama Bilbao y León, Director General, World Nuclear Association; Dr Lou Martinez Sancho, Chief Technology Officer, Westinghouse; Bernard Fontana, Chairman and Chief Executive Officer, EDF; Nicole Holmes, Chief Commercial Officer, GE Vernova Hitachi; Nicolas Maes, Chief Executive Officer, Orano



New Routes to Nuclear
Dr Sama Bilbao y León, Director General, World Nuclear Association; Daniel Alejandro Álvarez Campos, Director General of Energy, Hydrocarbons and Mines, El Salvador; Dr Lassina Zerbo, Chairman of the Board, Rwanda Atomic Energy Board (RAEB); Energy Advisor and Member of the Strategic and Policy Council, Office of the President, Rwanda; Ian Edwards, President and Chief Executive Officer, AtkinsRéalis; ; Azim Akhmedkhadjaev, Director, Atomic Energy Agency under the Cabinet of Ministers of the Republic of Uzbekistan (Uzatom); Nadia Petkova, Managing Director, Impact and Partnerships, European Bank for Reconstruction and Development (EBRD)







From Ambition to Megawatts: Delivering Nuclear at Fleet Scale
Ma Yuanhua, President, State Nuclear Power Technology Corporation

TEPCO's Nuclear: Now & Future
Toshihiko Fukuda, Director, Executive Vice President, General Manager of Nuclear Power & Plant Siting Division, TEPCO

The Climate Crisis and AI Era: Global Supply Chain Partnerships for the Nuclear Renaissance
Chan Hyuk Chun, Executive Vice President & Head of Global Business, KEPCO



Models for Delivery
Moderator - King Lee, Head of Policy and Industry Engagement, World Nuclear Association; Loren Jones, Senior Vice President, Energy and Environment International, Amentum; Karl Thedéen, President and Chief Executive Officer, Studsvik; Ricardo Moreno Escudero, Business Vice President & Deputy Director Nuclear Engineering Services, Empresarios Agrupados; Tuomo Huttunen, Head of Business Development, Rolls Royce SMR



The Multi-Dimensional Nuclear Build-Out: Running Restarts, LTO, New Build and SMRs in Parallel
Moderator - Johan Svenningsson, Chair of the Board, World Nuclear Association; Country Chairman and Chief Executive Officer, Uniper Sweden; Bohdan Zronek, Member of the Board of Directors and Chief Nuclear Officer, ČEZ Group; Wojciech Wrochna, Secretary of State, Ministry of Energy and Government Plenipotentiary for Strategic Energy Infrastructure, Poland; Eugene Toh, Chief Commercial Officer and Assistant Chief Executive (Energy Technologies), Energy Market Authority, Singapore; Boris Schucht, Chief Executive Officer, Urenco



Industrialising Nuclear Growth
Moderator - King Lee, Head of Policy and Industry Engagement, World Nuclear Association; Anil V. Parab, Whole-Time Director & Member of the Board, Larsen & Toubro; Rafael Triviño Fernández, Managing Director, ENSA; Graham Henley, Chief Executive Officer, International Association of Oil & Gas Producers (IOGP); Gary Wolski, Vice President, Nuclear, Curtiss-Wright

Day 1

A visible pipeline of projects can give suppliers the confidence to invest and expand capacity. Successful execution requires sustained policy certainty and industry coordination to create robust talent pipelines and reliable supply chains.

Regulatory and policy frameworks must enable projects to move faster while maintaining robust safety standards.

Successful programmes treat nuclear as an economy-wide industrial opportunity, not simply an energy project.

The challenge now is execution: turning ambition into megawatts, projects into programmes and programmes into a repeatable model for growth.

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The Cornerstone of Delivery: Workforce, Leadership and Capability for the Nuclear Scale-up
Moderator - Callum Thomas, Founder and Chief Executive Officer, Thomas Thor Associates; Melina Belinco, President, Women in Nuclear Global; Loyiso Tyabashe, Group Chief Executive Officer, South African Nuclear Energy Corporation; Grégoire Ponchon, Chief Executive Officer, Framatome



The Roadmap to Mainstream Finance for Nuclear
Moderator - Prashant Rao, Global Managing Editor, Semafor; Luba Kotzeva, Founder and CEO, Etara Partners; Istvan Szabo, Senior Sector Engineer in the Clean Energy Division, EIB Energy Department, European Investment Bank; Dr Lola Infante, Senior Programme Lead on Economics and Finance, World Nuclear Association



Taking the System-Wide View
Moderator - Ben Vickers, Editor in Chief, BloombergNEF; Elsie Pule, Head Coordinator, BRICS Nuclear Platform; John Fingleton CBE, Executive Chair, Fingleton; Mikal Bøe, Founder and Chief Executive Officer, CORE POWER; Joe St. Julian, President, Nuclear, AtkinsRéalis; Dr Sama Bilbao y León, Director General, World Nuclear Association



Renewing MoU with Women in Nuclear Global
Dr Sama Bilbao y León, Director General, World Nuclear Association and Melina Belinco, President, Women in Nuclear Global

World Nuclear Association and Women in Nuclear Global renewed their framework for cooperation, strengthening collaboration to support women and advance diversity across the nuclear industry.

Day 1

World Nuclear Symposium provided a platform for new partnerships and practical collaboration across the nuclear sector.

The World Nuclear University Summer Institute baton was passed from France to South Africa, announcing that Cape Town is set to host five weeks of learning, collaboration and international connections in 2027.

World Nuclear Association and Women in Nuclear Global renewed their framework for cooperation.

IBNI-IO and PFYN Capital signed an MoU to launch the INFInity Fund compartment, connecting nuclear infrastructure projects with investors and creating a pathway from project conception and investment readiness to financial close.

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Welcome and Highlights from Day 1
Dr Sama Bilbao y León, Director General, World Nuclear Association; Tim Gitzel, Chief Executive Officer, Cameco



Ensuring and Expanding the Future Fuel Cycle
Moderator - Dr Kaajal Desai, Senior Programme Lead, Fuel Cycle, World Nuclear Association; Scott Moe, Premier of Saskatchewan, Government of Saskatchewan; Dastan Kosherbayev, Chief Strategy and International Development Officer, NAC Kazatomprom JSC; Toru Matsuda, General Manager, Nuclear Fuel Contracts, The Kansai Electric Power Co. Inc.; Chris Frankland, Director of Sales and Marketing, Nuclear Fuels Corporation, General Atomics



The Fuel Cycle Innovation Frontier
Moderator - Luc Van Den Durpel, Founding Partner, Nuclear-21; Cécile Evans, Chair of UFMWG, Marketing Director, Back-end and New Nuclear Activities, Orano; Stephen Long, Chief Executive Officer, Global Laser Enrichment LLC; Jason Murphy, Vice President of Nuclear Fuels, Constellation; Tuomas Rantala, Head of Fuel Unit, Teollisuuden Voima Oyj (TVO)



Scaling Nuclear Energy: Priorities for Joint Action
Polina Lion, Chief Sustainability Officer, Rosatom

Day 2

The nuclear story has moved decisively from making the case to getting projects moving.
Meeting the tripling ambition will require the entire fuel cycle to scale, from mining and enrichment through to recycling and disposal.

New fuel technologies, advanced recycling and deep geological disposal are graduating from ambition to achievement.

Regulators are working to streamline processes and deepen international collaboration without compromising safety.

Industry is already demonstrating what scale can look like, with expanded manufacturing capacity supporting multiple projects in parallel.

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Gatekeepers and System Enablers
Moderator - Dr Sama Bilbao y León, Director General, World Nuclear Association; David Wright, Commissioner, U.S. Nuclear Regulatory Commission; Pierre Tremblay, President and Chief Executive Officer, Canadian Nuclear Safety Commission; Petteri Tiippana, Director General Radiation and Nuclear Safety Authority, Finland; Marco Brugmans, Vice Chair of the Board, Authority for Nuclear Safety and Radiation Protection (ANVS), Netherlands



Beyond Offtake: New Roles for Energy Users
Moderator - Malcolm Moore, Energy Editor, Financial Times; Dr Benjamin Reinke, Senior Vice President of Global BD and Deputy Chief Commercial Officer, X-energy; Greg Schulze, Project Design Advisor, Exxon Mobil; Jeffrey Miller, Senior Vice President of Business Development, TerraPower; Fabio Montemurro, Principal – Energy Strategy & Innovation, Amazon Web Services; Goran Arya, Director, Energy Origination & Structuring, EMEA, Equinix



Expectations for Nuclear-Powered Ships in the Shipbuilding and Maritime Industry
Dr Jekyoung Lee, Senior Researcher, HD Korea Shipbuilding & Offshore Engineering



From Ambition to Action: Realizing the Tripling Nuclear Era
Moderator - Dr Sama Bilbao y León, Director General, World Nuclear Association; Jennifer Jordan-Saifi, Chief Executive Officer, The Sustainable Markets Initiative; Velaphi Ntuli, Chief Nuclear Officer, Eskom; Johan Svenningsson, Chair of the Board, World Nuclear Association; Country Chairman and Chief Executive Officer, Uniper Sweden

Day 2

As energy demand worldwide increases, energy intensive industries increasingly explore using nuclear energy and seek direct relationships with developers. For energy users the key metric is "time to power", which prioritizes licensable designs, mature supply chains, asset owners and faster grid connections.

Nuclear-powered shipping could open a major new market, but will require new regulatory frameworks and commercial models.

Finance emerged as the critical enabler for 2027, alongside stronger collaboration between governments, industry, investors and offtakers.

The message to the industry was clear: investors do not fear nuclear; they need projects, risks and returns they can price.

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Knowledge Zone

Key Highlights

WORLD NUCLEAR SYMPOSIUM | 2026



Knowledge Zone

The Knowledge Zone brought practical insight and expertise to the heart of the exhibition, with industry leaders sharing the technologies, projects and solutions helping turn nuclear ambition into action.

Across the programme, delegates explored the challenges and opportunities shaping nuclear's next phase, with live Q&A giving the audience the opportunity to put questions directly to the experts.

Sessions were also livestreamed, extending the conversation beyond the Symposium and making these insights available to a wider global audience.

Missed a session? Watch the Knowledge Zone sessions on YouTube and hear directly from the experts shaping the future of nuclear.

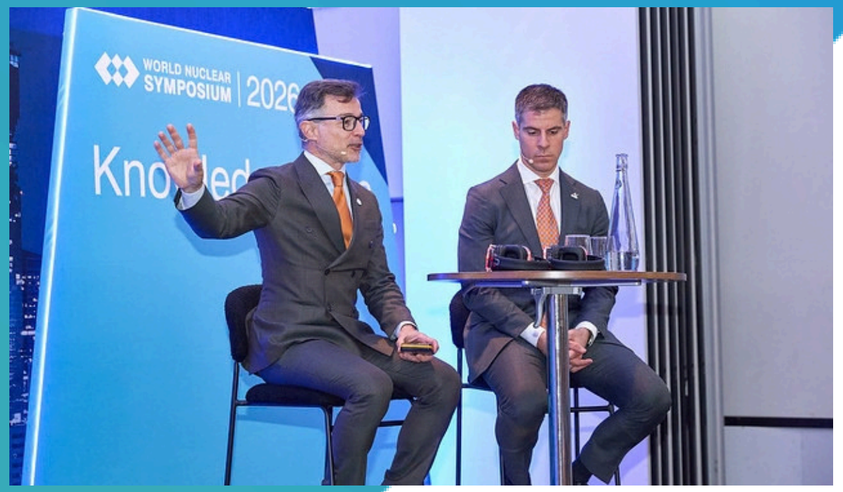
Watch the Knowledge Zone sessions on YouTube



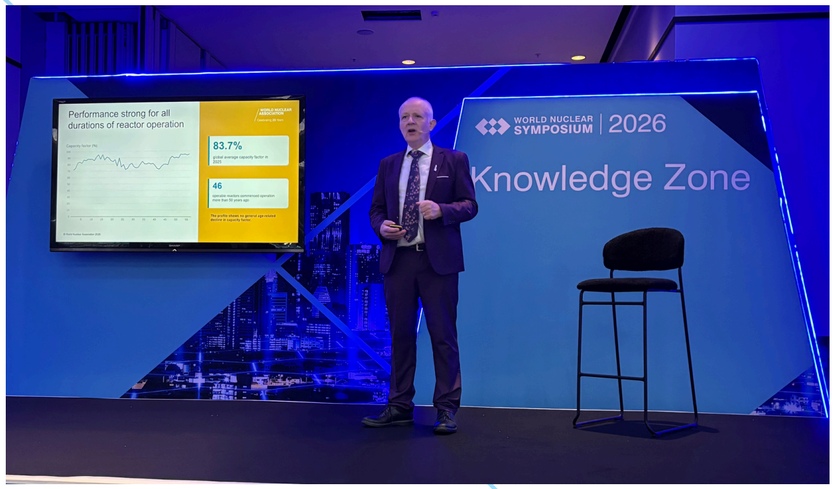
Spotlight Session: From Standardization to Fleet Approach: Driving Scalability, Schedule and Cost Certainty in Nuclear Power Plants
Felix Aschendorf, Sales Director Nuclear, Siemens Energy;
Christian Trulley, Sales Director Nuclear, Siemens Energy



Spotlight Session: From Vision to Reality: Delivering SMRs at Scale Through a World-Class Supply Chain
Rich Everett, Head of Supply Chain, Rolls Royce SMR



Spotlight Session: A New Fuel Supply Chain for the New Age - Urenco joined by microreactor developer, Antares
Dr Magnus Mori, Head of Advanced Fuels, Commercial, Urenco; Tom Mancinelli, Head of Federal Strategy and Policy, Antares



World Nuclear Association Session: Deep Dive into the newly published World Nuclear Outlook Report
Dr Jonathan Cobb, Senior Programme Lead - Climate, World Nuclear Association



World Nuclear Association Session: Exploring the Newly Published World Nuclear Investment Guide
Dr Lola Infante, Senior Programme Lead on Economics and Finance, World Nuclear Association; David Stearns, Senior Finance Advisor, World Nuclear Association; Xin Zhu, Economics and Finance Analyst, World Nuclear Association



World Nuclear Association Session: Investing in Leaders: Why Organisations Send People to the Summer Institute
Moderator - Christian Di Lizia, Senior Business Developer, EDF; Caitlin Touhey, Senior Commercial Manager, Westinghouse; Melina Belinco, President, Women in Nuclear Global



World Nuclear Association Session: De-Risking Deployment - Mobilising Supply Chain Solutions
Moderator - Nathan Paterson, Senior Programme Lead on Supply Chain, World Nuclear Association; Kevin Colombain, Nuclear Business Development Manager, Flowserve; Ben Kellie, Co-Founder & Chief Executive Officer, Applied Atomics; Thomas Bierdel, Siemens Energy



World Nuclear Association Session: Fuel Cycle Q&A Session
Moderator - Olga Skorlyakova, Vice President Market Strategy, Bannerman Energy, Ltd.; Thibault Louvet, Head, Marketing and New Nuclear Department, Orano; Matt Lichtenwald, Director, Market Research, Cameco Corporation; William M. Sheriff, Executive Chair, enCore Energy Corp.



World Nuclear Association: End Energy User Q&A Session
Moderator - Raquel Heredia Silva, Senior Programme Lead for Strategic Partnerships, World Nuclear Association; Ruan Nunes de Souza, Vice Director, Rosatom America Latina; Verónica Garea, Senior Expert Consultant and WiN Global Focal Point for UNFCCC, Trasmy Nuclear



World Nuclear Association Session: From Ambition to Action: Has Nuclear Communications Caught Up?
Moderator - Dan Walpole, Head of Communications and Marketing, World Nuclear Association; Yim Wong, Partner, Nepean; Rebecca Astles, Head of Communications, Urenco; Ashvin Bapat, Head of Global Marketing Communications, Nuclear, AtkinsRéalis

Engage

World Nuclear Symposium provides outstanding networking opportunities, connecting delegates through dedicated networking events, social gatherings, the exhibition and informal meetings.





80% of delegates
said they made new business leads at World Nuclear Symposium 2026

Symposium 2026 post-event survey respondants





86% of delegates
would recommend the networking events

Symposium 2026 post-event survey respondants

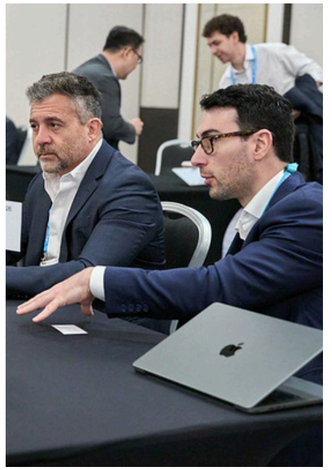














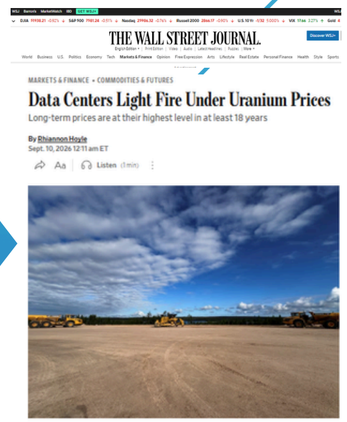
Media

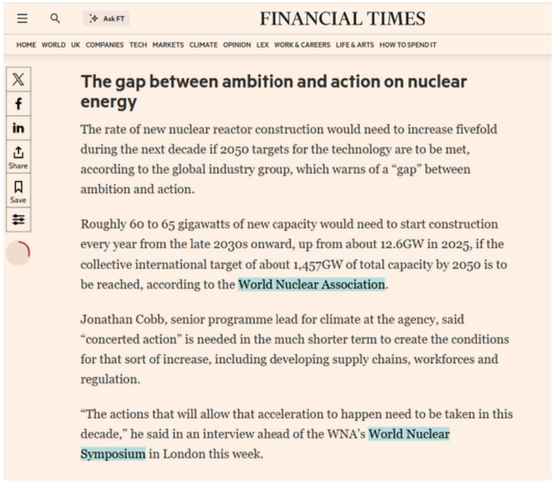
World Nuclear Symposium provides a powerful media and communications platform, attracting journalists from major international outlets and leading nuclear and energy trade publications.

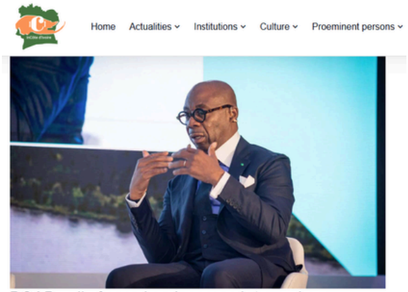


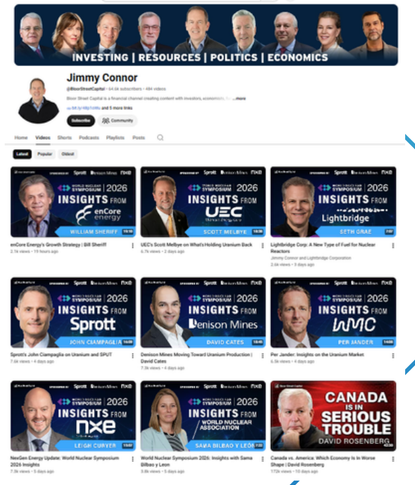


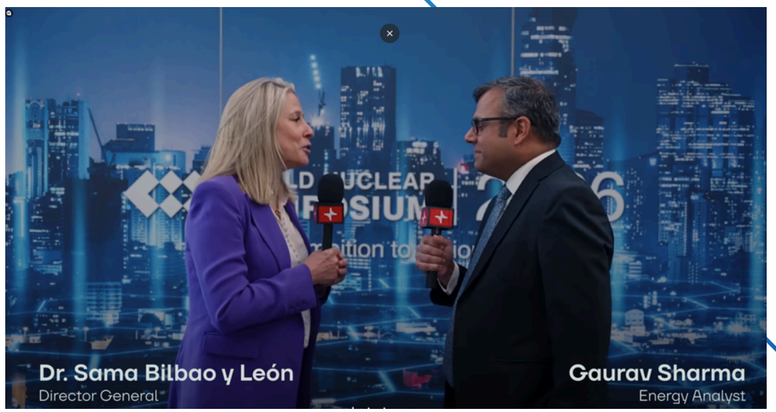


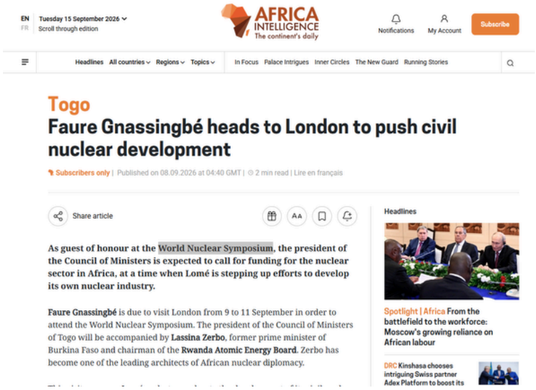














world nuclear news

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Summit hears of surging interest in investing in nuclear projects



Uranium companies see new chapter for the market



Tips from China's 56-month nuclear construction schedule



Orano CEO's confident bet on Mongolian production



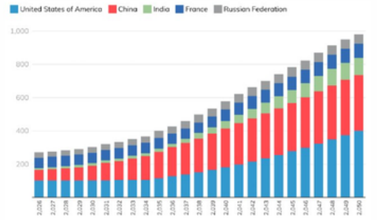
Guide aims to 'unlock mainstream finance' for nuclear



Africa must be part of global nuclear renaissance, says Togolese leader



Norman Foster says nuclear is key for 'Electrical Revolution'



Podcast: World Nuclear Outlook Report's key findings

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Everyday Heroes

As part of World Nuclear Association's 25th anniversary celebrations, 25 World Nuclear Association Members recognised the people whose dedication and contribution are helping to shape the future of nuclear energy.



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ATA Energy Logistics



Scott Taylor, Group Planning Manager

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Khaled Mohammed Saeed AlShehhi, Transportation Manager

ENEC الإمارات للطاقة النووية



Amie Henderson, Geology Manager

UEC Uranium Energy Corp



Jean- Michel Guiheux, Sourcing and Supply Contracts VP

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Daisuke Hara, Manager

TEPCO



Simon Emeny, Strategic Markets Director - Nuclear

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Marubeni



Yoshiyuki Takayama, Senior Manager

Kansai Electric Power power with heart



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Exhibitors

The exhibition gave companies a high-profile platform to showcase their capabilities, meet decision-makers and build relationships with customers, partners and investors from across the global nuclear industry.









Partnerships

World Nuclear Symposium was strengthened by the support of our media partners and supporting organisations, helping us amplify the event around the world.

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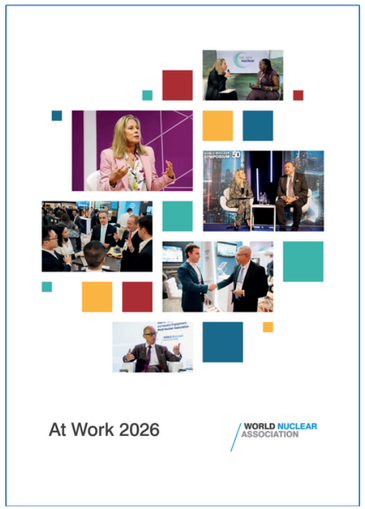
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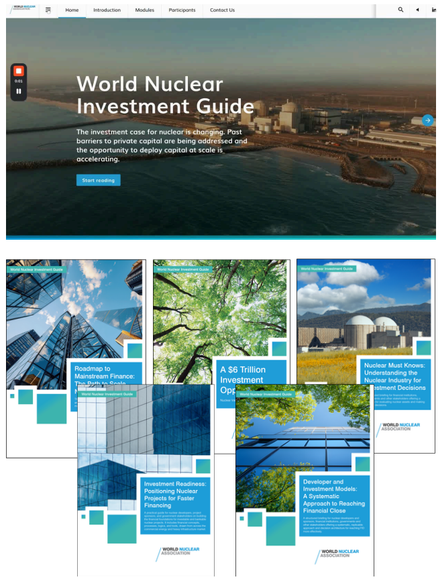
nuclearneurope Supporting a sustainable future

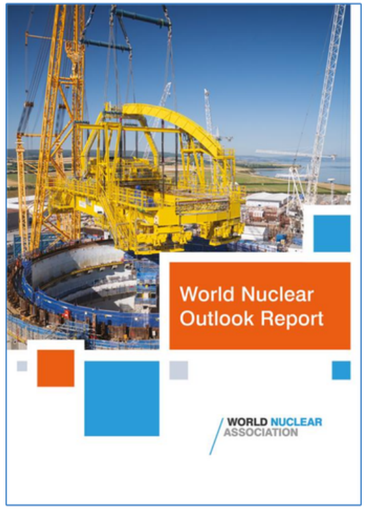
WiN Global Women in Nuclear

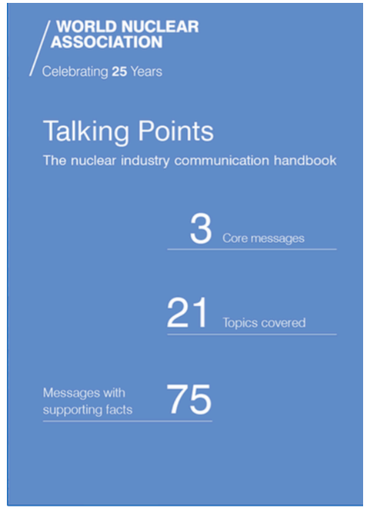
Resources

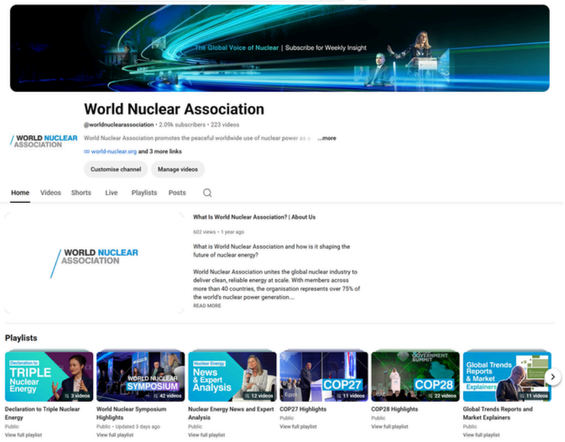
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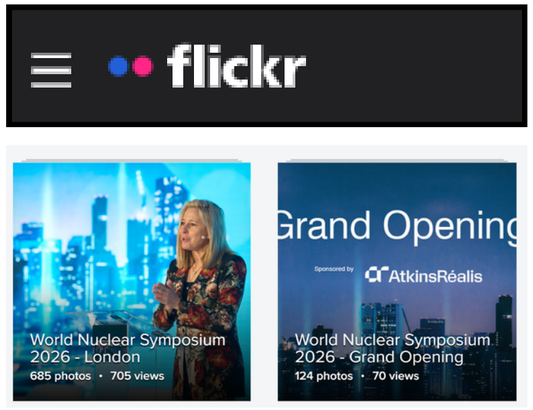


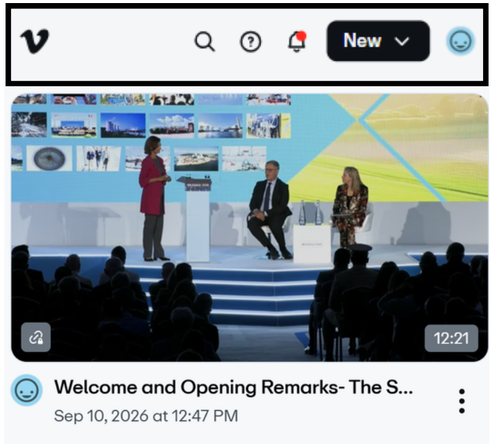












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